

Proposed Resident Coordinator system Results Framework 2026-2028

The following multi-annual results framework for the Resident Coordinator system is presented in compliance with General Assembly resolution 76/4 (OP 9) and 79/258 (OP 4(c)). Targets are set for reporting by the year 2029 (unless otherwise noted), against results achieved up to 2028, in line with the current QCPR cycle. Baselines are set primarily as of year 2025, or as most relevant to the indicator. In some instances, data for previous years may not be available; the baseline would therefore be set next year based on results achieved. As of 2026, following consultations with Member States and possible adjustments, this framework would supersede the previous - and first ever - RC system results framework for the 2022-2025 cycle. The premise of the previous results framework on the mandate, roles and functions of the RC system remain unchanged (see Annex II of the UNSDG Chair report on DCO and the RC system).

Objective 1 - RC System Leadership

Outcome 1.1: Enhanced [RC system leadership](#) and capacity at country, regional and global levels advances the effectiveness of UN support for the implementation of the SDGs and the 2030 Agenda

Output	Indicator	Baseline	2029 Reporting Target	2026 Results	2027 Results	2028 Results	Source
1.1.1 - Diverse and effective RCs with profiles and skillsets tailored to the needs of countries	1.1.1.1 - % of RCs						DCO
	- from programme countries	59% (2025)	59%				
	- who are women	55% (2025)	50%				
	1.1.1.2 - % of RCs ad interim in post	12% (April 2026)	10%				DCO
	1.1.1.3 - % of host Governments agreeing the RC has the right profile and skillset to support their country's development (strongly agree and agree)	84% (2025)	95%				DESA Gov Survey
	1.1.1.4 - % of host country Governments agreeing that the RC serves as an entry point for easy access to UN offer (strongly agree and agree)	(2025)					DESA Gov Survey
	- LDCs	75%	95%				
	- LLDCs	85%	95%				
	- SIDS	75%	95%				
	- MICS	78%	95%				

Output	Indicator	Baseline	2029 Reporting Target	2026 Results	2027 Results	2028 Results	Source
1.1.2 - Effective RCO capacities in support of UN development system efforts and impact in country	1.1.2.1 - % of RCOs fully staffed with core professional capacities	64% (2025)	90%				DCO
	1.1.2.2 - % of RCOs that rate as successful the support on DCO-led networks for knowledge sharing as 'good' in quality ¹	80% (2025)	90%				UNINFO IMS
	1.1.2.3 - % of UNCTs that rate the support by the RCO as effective (very effective and effective)	(2025)					DESA UNCT Survey
	- Strategic planning	88%	95%				
	- Economic analysis	81%	95%				
	- Data and results reporting	83%	95%				
	- Communications and advocacy	81%	95%				
	- Partnerships	59%	95%				
	1.1.2.4 - # of RCOs supported by short-term DCO surge deployments in support of RCO core functions	14 (2025)	20				DCO
1.1.3 - Management and Accountability Framework implemented	1.1.3.1 - % of countries where RCs are invited by UNCT entities to provide inputs to the performance appraisals of:						DESA UNCT Survey
	- More than 50% of UNCT entities' representatives in country	N/A	100%				
	- More than 75% of UNCT entities' representatives in country	N/A	100%				
	1.1.3.2 - Rating of RCs' performance by UNCT members (on a scale from 1 to 7) ²	5.99 (2025)	6				DCO
1.1.4 - Effective DCO support services provided to the UN development system	1.1.4.1 - % of UNSDG members stating that DCO has effectively supported the entity's engagement with the UNSDG (very effective and effective)	82% (2025)	100%				DESA UNDS HQ Survey
	1.1.4.2 - % of UNSDG members stating that DCO has effectively supported system-wide approaches within the UNSDG (e.g. on	N/A	100%				DESA UNDS HQ Survey

¹ Includes “satisfactory”, “good” and “excellent” ratings.

² Based on [RC Leadership Profile](#) values, attributes, knowledge and competencies, including leading change, facilitating collective action, analyzing and identifying pathways for impact in complex environments, building trust, fostering innovation and driving results, with 1 meaning: almost never, and 7: always.

Output	Indicator	Baseline	2029 Reporting Target	2026 Results	2027 Results	2028 Results	Source
	policy support and joint programming) (very effective and effective)						
	1.1.4.3 - % of relevant UNSDG members reporting that they complete the reform checklist and share it with their governing body annually	68% (2025)	100%				DESA UNDS HQ Survey

Outcome 1.2: The RC system fosters a culture of accountability and transparency for development results towards countries and Member States.

Output	Indicator	Baseline	2029 Reporting Target	2026 Results	2027 Results	2028 Results	Source
1.2.1 - Visible and transparent system-wide results	1.2.1.1 - % of RCOs meeting expectations (85% or higher) on timely, complete, and accurate reporting on UNCT-related data ³	20% (2025)	70%				UNINFO
	1.2.1.2 - % of UNSDG members requiring systematic reporting of its results at country level via UNINFO	63% (2025)	90%				DESA UNDS HQ Survey
1.2.2 - Effective joint advocacy and communications	1.2.2.1 - % of host Governments that rate UNCT results reports effective or highly effective in demonstrating results delivered by the UNCT	79% (2025)	93%				DESA Gov Survey

Objective 2 - Convening and partnerships to deliver SDG policy and financing solutions

Outcome 2.1: The RC system enables effective collaboration, partnerships, and integrated policy support for poverty eradication and SDG solutions.

Output	Indicator	Baseline	2029 Reporting Target	2026 Results	2027 Results	2028 Results	Source
2.1.1 - Enhanced capacities for high quality SDG analysis and tailored programming	2.1.1.1 - % of UNCTs updating their Common Country Analysis in the last year	83% (2025)	95%				DCO
	2.1.1.2 - Average number of the following UNDS entities that	(2025)					UNINFO IMS

³ Data reported through UN INFO.

Output	Indicator	Baseline	2029 Reporting Target	2026 Results	2027 Results	2028 Results	Source
responses	participate in Cooperation Framework implementation:						
	- Entities with non-physical presence	6.3	7				
	- Specialized agencies	6.1	7				
	2.1.1.3 - % of host Governments stating that the Cooperation Framework is aligned to their country's development needs and priorities (very closely and closely)	93% (2025)	95%				DESA Gov Survey
	2.1.1.4 - % of host Governments considering UN configuration in country to be adequately tailored to their needs and challenges (strongly agree and agree), including for:	(2025)					DESA Gov Survey
	- LDCs	89%	95%				
	- LLDCs	85%	95%				
	- SIDS	71%	95%				
	- MICs	84%	95%				
	- Complex settings ⁴	80%	90%				
	2.1.1.5 - % of Cooperation Frameworks that include cross-border initiatives	60% (2025)	70%				UNINFO IMS
2.1.2 - Strengthened system-wide support to eradicate poverty and leave no-one behind	2.1.2.1 - % of Cooperation Framework outputs addressing the following sectors/themes	(2025)					UNINFO IMS
	- Poverty reduction and basic services ⁵	64%	90%				
	- Economic transformation and financing for development ⁶	34%	60%				
	- Gender equality and women's empowerment	57%	80%				
	- Environmental sustainability and disaster risk reduction ⁷	24%	65%				

⁴ This includes countries with a Humanitarian Coordinator and/or a Humanitarian Response Plan/Humanitarian Needs Response Plan.

⁵ Includes outputs for poverty eradication, zero hunger, good health and wellbeing, quality education, clean water and sanitation, and decent work.

⁶ Includes outputs for development finance, economic policy support, industry, innovation and infrastructure, sustainable cities, and responsible consumption and production.

⁷ Includes outputs for affordable and clean energy, climate action, life below water and life on land.

Output	Indicator	Baseline	2029 Reporting Target	2026 Results	2027 Results	2028 Results	Source
	- Leaving no-one behind ⁸	48%	75%				
	- Human rights ⁹	29%	40%				
	2.1.2.2 - % of host Governments that rate effective the RC ability to support national policy and regulatory frameworks (effective and highly effective)	72% (2025)	90%				DESA Gov Survey
2.1.3 - Enhanced data-driven and innovative solutions	2.1.3.1 - % of RCOs reporting use of AI and/or machine learning for enhanced data-driven Cooperation Framework design and implementation ¹⁰	46% (2025)	85%				UNINFO IMS
	2.1.3.2 - % of RCOs reporting that use of innovative approaches led to higher UNCT performance ¹¹	47% (2025)	70%				UNINFO IMS

Outcome 2.2: The RC system fosters strategic partnerships to enable integrated support for sustainable and predictable funding for the Cooperation Framework and SDG financing.

Output	Indicator	Baseline	2029 Reporting Target	2026 Results	2027 Results	2028 Results	Source
2.2.1 - Strengthened partnerships for SDG implementation and financing	2.2.1.1 - % of UNCTs that have coordinated and/or joint initiatives with International Financial Institutions	78% (2025)	90%				UNINFO IMS
	2.2.1.2 - % of UNCTs that have entered into a formal ¹² or informal partnership with the private sector	98% (2025)	100%				UNINFO IMS
	2.2.1.3 - % of RCs that brokered dialogues or convened stakeholders in support of the development of a national development plan, if involved at Government's request	N/A	90%				UNINFO IMS

⁸ Includes outputs for youth engagement, disability inclusion, indigenous people and other people in vulnerable situations.

⁹ In line with A/RES/79/226, OP 33.

¹⁰ Includes AI, machine learning, behavioral science, big data, crowdsourcing, futures and foresight, gamification, mobile feedback mechanism, portfolio sensemaking, and real time monitoring.

¹¹ Defined as higher effectiveness, efficiency and/or utility for beneficiaries.

¹² Defined by Memorandum of Understanding or similar agreements.

Output	Indicator	Baseline	2029 Reporting Target	2026 Results	2027 Results	2028 Results	Source
	2.2.1.4 - % of host Governments that rate as effective or highly effective RC convening a diverse group of stakeholders focused on the financing mix to advance development priorities	56% (2025)	85%				DESA Gov Survey
2.2.2 - Enhanced national SDG financing capacities	2.2.2.1 - % of host Governments that rate as effective and highly effective UN support in building national capacity for development planning and budgeting	74% (2025)	90%				DESA Gov Survey
	2.2.2.2 - % of Cooperation Framework designed over the course of the past year with a development financing landscape	N/A	90%				UNINFO IMS
2.2.3 - Increased collective funding initiatives for UN integrated support to countries	2.2.3.1 - % of UNCTs with a joint resource mobilization strategy	65% (2025)	80%				UNINFO IMS
	2.2.3.2 - % of UNCTs having held a Funding Compact dialogue in the past year	N/A	95%				UNINFO IMS
	2.2.3.3 - % of cumulative increase in funding received to country-level multi-partner trust funds for development	\$159M (2025)	75%				MPTFO Gateway

Outcome 2.3: The RC system strengthens UN cross-pillar collaboration for the advancement of the 2030 Agenda.

Output	Indicator	Baseline	2029 Reporting Target	2026 Results	2027 Results	2028 Results	Source
2.3.1 - Strengthened synergies across development, humanitarian, and peacebuilding interventions	2.3.1.1 - % of host Governments (where there is a multi-hatted RC) agreeing that the RC serves as the entry point to access UN expertise across the UN system (strongly agree and agree)	86% (2025)	90%				DESA Gov Survey
	2.3.1.2 - % of UN Country Teams that undertake with humanitarian and/or peacebuilding actors, as relevant:						UNINFO IMS
	- Joint analysis	55% (2025)	65%				
	- Complementary programming	58% (2025)	65%				

Outcome 2.4: The RC system engenders trust and inclusion of all development stakeholders in SDG implementation.

Output	Indicator	Baseline	2029 Reporting Target	2026 Results	2027 Results	2028 Results	Source
2.4.1 - Joint dialogues with Governments to identify priorities and ensure effective UN response	2.4.1.1 - % of UNCTs that have collectively engaged with Government at least once in the last 12 months through a Joint Steering Committee or similar mechanism.	N/A	95%				UNINFO IMS
	2.4.1.2 - % of host Governments stating that the Resident Coordinator effectively facilitates UNCT dialogues with Governments (effective and very effective)						DESA Gov Survey
	- LDCs	N/A	95%				
	- LLDCs	N/A	95%				
	- SIDS	N/A	95%				
	- MICs	N/A	95%				
2.4.2 - Inclusive consultations and feedback loops with other development partners	2.4.2.1 - % of Cooperation Frameworks in the last year prepared in consultation with:	(2025)					UNINFO IMS
	- Parliamentarians	34%	60%				
	- Civil society	97%	100%				
	- Private sector	83%	90%				
	- Universities/Academia	79%	85%				
	- Development partners (bilateral and multilateral donors)	87%	95%				
	- Women and girls	83%	95%				
	- Youth	90%	95%				
	- Persons with disabilities	93%	95%				
	- Indigenous peoples ¹³	75%	85%				

¹³ Calculated based on the group of countries commonly recognized in UN practice as having Indigenous Peoples (illustrative, not exhaustive or legally determinative), reflects common UN operational, reporting, and policy practice, drawing on UN DESA, OHCHR, ILO 169 ratifications, and system-wide programming.

Objective 3 - Management of the RC system

Outcome 3.1: The RC system ensures accountability and transparency for resources through solid management and oversight.

Output	Indicator	Baseline	2029 Reporting Target	2026 Results	2027 Results	2028 Results	Source
3.1.1 - Strengthened resource mobilization to secure a sustainable funding base	3.1.1.1 - Total funding raised for the RC system (annually)	\$236.1 million (2025)	\$281.8 million (annual)				DCO
	3.1.1.2 - # of Member State voluntary contributors to the SPTF (annually)	24 (2025)	55				DCO
	3.1.1.3 - # of Member States committed to multi-year voluntary contribution to SPTF	11 (2025)	30				DCO
3.1.2 - Sound financial management of the Social Purpose Trust Fund (SPTF) for the RC system	3.1.2.1 - % of SPTF annual utilization	87% (2025)	95%				DCO
	3.1.2.2 - Cash reserve balance at the end of the year	0% of budget (2025)	15% of budget				DCO
3.1.3 - Accountable management planning and governance	3.1.3.1 - % of audit recommendations addressed to DCO implemented by due date	83% (2025)	95%				DCO
	3.1.3.2 - % of evaluation recommendations addressed to DCO implemented by due date	85% (2025)	95%				DCO

Outcome 3.2: RC system operations remain fit-for-purpose.

Output	Indicator	Baseline	2029 Reporting Target	2026 Results	2027 Results	2028 Results	Source
3.2.3 - Strengthened enabling environment for the RC system	3.2.3.1 - # of host country agreements in place for RCOs and DCO	124 (2025)	150				DCO
	3.2.3.2 - # of RCOs maintaining a Business Continuity Plan	131 (2025)	131				DCO
	3.2.3.3 - % of RCOs with a Business Continuity Plan updated in the past 12 months ¹⁴	N/A	100%				DCO

¹⁴ In line with DMSPC Sustainability & Resilience Management Unit's annual guidance and updates.

Outcome 3.3: Common UN approaches are facilitated to foster agile business operations and efficiencies across the UN system.

Output	Indicator	Baseline	2029 Reporting Target ¹⁵	2026 Results	2027 Results	2028 Results	Source
3.3.1 - Saved resources through system-wide efficiencies	3.3.1.1 - Cost-efficiencies accrued from system-wide and entity-specific reform initiatives (total)	\$405 million (2022 ¹⁶)	\$554 million				DCO
3.3.2 - Business Operations Strategies (BOS) implemented and monitored	3.3.2.1 - % of UNCTs annually monitoring and updating BOS	99% (2025)	100%				DCO
3.3.3 - Back-office functions consolidated into Common Back-offices at country level	3.3.3.1 - # of Common back-offices designed and approved following the reform	4 (2025)	20				DCO
3.3.4 - Premises consolidated into Common Premises, effectively and efficiently	3.3.4.1 - % of all UN premises that are Common Premises	33% (2025)	50%				DCO

Outcome 3.4: The RC system ensures effective implementation of UN Secretariat-wide management strategies and action plans.

Output	Indicator	Baseline	2029 Reporting Target	2026 Results	2027 Results	2028 Results	Source
3.4.1 - RC system's commitments to gender parity, women empowerment and opportunities met	3.4.1.1 - % of indicators of the UN System-wide Action Plan (SWAP) on Gender Equality and the Empowerment of Women for which DCO meets or exceeds targets	89% (2025)	100%				DCO
3.4.2 - Effective monitoring and reporting of SG's policy on protection and response to sexual exploitation and abuse (SEA)	3.4.2.1 - % of RCs submitting End of Year Management Letter/Certification on protection from sexual exploitation and abuse and reporting of SEA allegations	100% (2025)	100%				DCO
3.4.3 - UN Disability Inclusion Strategy (UNDIS) implemented	3.4.3.1 - % of UNDIS Entity Accountability Framework indicators that DCO meets or exceeds	92% (2025)	100%				DCO

¹⁵In line with [UNSDG BIG Efficiency Roadmap](#) four-year cycle (2025-2028).

¹⁶In line with [Funding Compact Global Monitoring and Reporting Framework](#), 2024.

Output	Indicator	Baseline	2029 Reporting Target	2026 Results	2027 Results	2028 Results	Source
3.4.4 - Youth 2030 Strategy (2025-2030)	3.4.4.1 - # of mandatory indicators of the Youth2030 Entity Scorecard that DCO reports progress as “Moving Forward” or “At Milestone”	55% (5/9) (2025)	100% (9/9)				DCO