

Proposed Resident Coordinator system Results Framework (2026-2029)

The following multi-annual results framework for the Resident Coordinator system is presented in compliance with General Assembly resolution 76/4 (OP 9) and 79/258 (OP 4(c)). Targets are set for reporting by the year 2029 (unless otherwise noted), against results achieved up to 2028, in line with the current QCPR cycle. Baselines are set primarily as of year 2025, or as most relevant to the indicator. In some instances, data for previous years may not be available; the baseline would therefore be set next year based on results achieved. As of 2026, following consultations with Member States and possible adjustments, this framework would supersede the previous – and first ever – RC system results framework for the 2022-2025 cycle. The premise of the previous results framework on the mandate, roles and functions of the RC system remain unchanged (see Annex II of the UNSG Chair report on DCO and the RC system).

Objective 1 – RC System Leadership

Outcome 1.1: Enhanced RC system leadership and capacity at country, regional and global levels advances the effectiveness of UN support for the implementation of the SDGs and the 2030 Agenda

Corporate Output	Indicator	Baseline	2029 Target	2026 Results	2027 Results	2028 Results	2029 Results	Source
1.1.1 Diverse and effective RCs with profiles and skillsets tailored to the needs of countries	% of RCs <ul style="list-style-type: none"> - from programme countries - who are women 	59% 55% (2025)	59% 50%					DCO
	% of RCs ad interim in post	12% (April 2026)	10%					DCO
	% of host Governments agreeing the RC has the right profile and skillsets to support their country's development (strongly agree and agree)	84% (2025)	95%					DESA Gov Survey
	% of host country Governments who agree and strongly agree that the RC serves as an entry point for easy access to UN offer <ul style="list-style-type: none"> • LDCs • LLDCs • SIDS • MICS 	(2025) 89% 85% 89% 88%	95% 95% 95% 95%					DESA Gov Survey
1.1.2 Effective RCO capacities in support of UN development system efforts and impact in country	% of RCOs fully staffed with core professional capacities	64% (2025)	90%					DCO

	<p>% of UNCTs that rate the support by the RCO as “very effective” or “somewhat effective”</p> <ul style="list-style-type: none"> • Strategic planning • Economic analysis • Data and results reporting • Communications and advocacy • Partnerships <p># of RCOs supported by short-term DCO surge deployments in support of RCO core functions</p>	(2025)	88%	95%					DESA UNCT Survey
			81%	95%					
			83%	95%					
			81%	95%					
			59%	95%					
		14 (2025)		20					DCO
1.1.3 Management and Accountability Framework implemented	<p>% of countries where RCs are invited by UNCT entities to provide inputs to the performance appraisals of:</p> <ul style="list-style-type: none"> • More than 50% of UNCT entities’ representatives in country • More than 75% of UNCT entities’ representatives in country <p>Rating of RCs’ performance by UNCT members (on a scale from 1 to 7)¹</p>	N/A N/A		100%					UNINFO IMS
		5.99 (2025)		6					DCO
1.1.4 Effective DCO support services provided to the UN development system	<p>% of UNSDG members stating that DCO has effectively supported the entity’s engagement with the UNSDG (strongly agree or agree)</p> <p>% of UNSDG members stating that DCO has effectively supported system-wide approaches on policy support and joint programming within the UNSDG</p> <p>% of relevant UNSDG members reporting that they complete the reform checklist and share with their governing body annually</p>	82% (2025)		100%					DESA UNDS HQ Survey
		N/A		100%					
		68% (2025)		100%					

Outcome 1.2: The RC system fosters a culture of accountability and transparency for development results towards countries and Member States.

Corporate Output	Indicator	Baseline	2029 Target	2026 Results	2027 Results	2028 Results	2029 Results	Source
1.2.1 Visible and transparent system-wide results	% of RCOs meeting expectations (85% or higher) on timely, complete, and accurate reporting on UNCT-related data that is (UN INFO, IMS, BOS, CP, Results Reporting)	20% (2025)	70%					UNINFO
	% of UNSDG members requiring their country programming to be reflected in the Joint Workplans of the Cooperation Framework (via UNINFO)	63% (2025)	90%					DESA UNDS HQ Survey

¹ Based on [RC Leadership Profile](#) values, attributes, knowledge and competencies, including leading change, facilitating collective action, analyzing and identifying pathways for impact in complex environments, building trust, fostering innovation and driving results, with 1 meaning: almost never, and 7: always.

1.2.2 Effective joint advocacy and communications	% of host Governments that rate UNCT reports effective or highly effective in demonstrating results delivered by the UNCT	79%	93%						DESA Gov Survey
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Objective 2 – Convening and partnerships to deliver SDG policy and financing solutions

Outcome 2.1: The RC system enables effective collaboration, partnerships, and integrated policy support for poverty eradication and SDG solutions.

Corporate Output	Indicator	Baseline	2029 Target	2026 Results	2027 Results	2028 Results	2029 Results	Source
2.1.1 Enhanced capacities for high quality SDG analysis and tailored programming responses	% of UNCTs updating their Common Country Analysis in the last year	83% (2025)	95%					DCO
	Average number of the following UNDS entities that participate in Cooperation Framework implementation:	(2025)						UNINFO IMS
	- Entities with non-physical presence	6.3	7					
	- Specialized agencies	6.1	7					
	% of host Governments stating that the Cooperation Framework is aligned to their country's development needs and priorities (very closely and closely)	93% (2025)	95%					DESA Gov Survey
	% of host Governments considering UN configuration in country to be adequately tailored to their needs and challenges (strongly agree and agree), including for:	(2025)	95%					DESA Gov Survey UNINFO
<ul style="list-style-type: none"> • LDCs • LLDCs • SIDS • MICs • Complex settings² 	89%	95%						
		85%	95%					
		71%	95%					
		84%	95%					
		80%	90%					
	% of Cooperation Frameworks that include cross-border initiatives	60% (2025)	70%					UNINFO IMS

² This includes countries with a Humanitarian Coordinator and/or a Humanitarian Response Plan/Humanitarian Needs Response Plan.

2.1.2 Strengthened system-wide support to eradicate poverty and leave no-one behind	% of Cooperation Framework outputs addressing the following sectors/themes a) Poverty reduction and basic services ³ b) Economic transformation and financing for development ⁴ c) Gender equality and women's empowerment d) Environmental sustainability ⁵ and disaster risk reduction e) Leaving no-one behind ⁶ f) Human rights ⁷	(2025) a) 64% b) 34% c) 57% d) 24% e) 48% f) 29%	a) 90% b) 60% c) 80% d) 65% e) 75% f) 40%					UN INFO IMS
	% of host Governments that rate effective/highly effective the RC ability to support national policy and regulatory frameworks	72% (2025)	90%					DESA Gov Survey
2.1.3 Enhanced data-driven and innovative solutions	% of RCOs reporting use of AI and/or machine learning for enhanced data-driven Cooperation Framework design and implementation	46% (2025)	85%					UNINFO IMS
	% of RCOs reporting that use of innovative approaches ⁸ led to higher UNCT performance ⁹	47% (2025)	70%					UNINFO IMS

³ Includes outputs for poverty eradication, zero hunger, good health and wellbeing, quality education, clean water and sanitation, and decent work.

⁴ Includes outputs for development finance, economic policy support, industry, innovation and infrastructure, sustainable cities, and responsible consumption and production.

⁵ Includes outputs for affordable and clean energy, climate action, life below water and life on land.

⁶ Includes outputs for youth engagement, disability inclusion, indigenous people and other people in vulnerable situations.

⁷ In line with A/RES/75/233, OP 28.

¹⁰ Defined by Memorandum of Understanding or similar agreements.

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Outcome 2.2: The RC system fosters strategic partnerships to enable integrated support for sustainable and predictable funding for the Cooperation Framework and SDG financing.

Corporate Output	Indicator	Baseline	2029 Target	2026 Results	2027 Results	2028 Results	2029 Results	Source
2.2.1 Strengthened partnerships for SDG implementation and financing	% of UNCTs that have coordinated and/or joint initiatives with International Financial Institutions	78% (2025)	90%					UNINFO IMS
	% of UNCTs that have entered into a formal ¹⁰ or informal partnership with the private sector	98% (2021)	100%					UNINFO IMS
	% of RCs that brokered dialogues or convened stakeholders in support of the development of a national development plan, if involved at Government's request	N/A	90%					UNINFO IMS
	% of host Governments that rate as effective or highly effective RC convening a diverse group of stakeholders focused on the financing mix to advance national development priorities	56% (2025)	85%					UNINFO IMS
2.2.2 Enhanced national SDG financing capacities	% of host Governments that rate UN support in building national capacity for development planning and budgeting (effective and highly effective)	N/A	90%					DESA Gov Survey
	% of Cooperation Framework designed over the course of the past year with development financing landscape	N/A	90%					UNINFO IMS
2.2.3 Increased collective funding initiatives for UN integrated support to countries	% of UNCTs with a joint resource mobilization strategy	65% (2025)	80%					UNINFO IMS
	% of UNCTs having held a Funding Compact dialogue in the past year	N/A	95%					UNINFO IMS
	% of cumulative increase in funding received to country-level multi-partner trust funds for development	\$159M (2025)	75%					MPTFO Gateway

¹⁰ Defined by Memorandum of Understanding or similar agreements.

Outcome 2.3: The RC system strengthens UN cross-pillar collaboration for the advancement of the 2030 Agenda.

Corporate Output	Indicator	Baseline	2029 Target	2026 Results	2027 Results	2028 Results	2029 Results	Source
2.3.1 Strengthened synergies across development, humanitarian, and peacebuilding interventions	% of host Governments (where there is a multi-hatted RC) agreeing that the RC serves as the entry point to access UN expertise across the UN system (strongly agree and agree)	86% (2025)	90%					DESA Gov Survey
	% of UN Country Teams that undertake with humanitarian and/or peacebuilding actors, as relevant: <ul style="list-style-type: none"> - Joint analysis - Complementary programming 	55% (2025) 58% (2025)	65% 65%					UNINFO IMS

Outcome 2.4: The RC system engenders trust and inclusion of all development stakeholders in SDG implementation.

Corporate Output	Indicator	Baseline	2029 Target	2026 Results	2027 Results	2028 Results	2029 Results	Source
2.4.1 Joint dialogues with Governments to identify priorities and ensure effective UN response	% of UNCTs that have collectively engaged with Government at least once in the last 12 months through a Joint Steering Committee or similar mechanism.	N/A	95%					UNINFO IMS
	% of host Governments stating that the Resident Coordinator effectively facilitates UNCT dialogues with Governments (strongly agree and agree) <ul style="list-style-type: none"> • LDCs • LLDCs • SIDS • MICs 	N/A N/A N/A N/A	95% 95% 95% 95%					DESA Gov Survey
2.4.2 Inclusive consultations and feedback loops with other development partners	% of Cooperation Frameworks in the last year prepared in consultation with: <ol style="list-style-type: none"> 1. Parliamentarians 2. Civil society 3. Private sector 4. Universities/Academia 5. Development partners (bilat. and multilat. donors) 6. Women and girls 7. Youth 8. Persons with disabilities 9. Indigenous peoples¹¹ 	(2025) 1. 34% 2. 97% 3. 83% 4. 79% 5. 87% 6. 83% 7. 90% 8. 93% 9. 75%	1. 60% 2. 100% 3. 90% 4. 85% 5. 95% 6. 95% 7. 95% 8. 95% 9. 85%					UNINFO IMS

¹¹ Calculated based on the group of countries commonly recognized in UN practice as having Indigenous Peoples (illustrative, not exhaustive or legally determinative), reflects common UN operational, reporting, and policy practice, drawing on UN DESA, OHCHR, ILO 169 ratifications, and system-wide programming.

Objective 3 – Management of the RC system

Outcome 3.1: The RC system ensures accountability and transparency for resources through solid management and oversight.

<i>Corporate Output</i>	<i>Indicator</i>	<i>Baseline</i>	<i>2029 Target</i>	<i>2026 Results</i>	<i>2027 Results</i>	<i>2028 Results</i>	<i>2029 Results</i>	<i>Source</i>
3.1.1 Strengthened resource mobilization to secure a sustainable funding base	Total funding raised for the RC system (annually) - Voluntary contributions - 1% levy - UNSDG cost-sharing - Assessed contributions	\$238 million (2025)	\$281 million (annual)					DCO
	# of Member State voluntary contributors to the SPTF (annually)	24 (2025)	55					DCO
	# of Member States committed to multi-year voluntary contribution to SPTF	11 (2025)	30					DCO
3.1.2 Sound financial management of the Special Purpose Trust Fund (SPTF) for the RC system	% of SPTF annual utilization	87% (2025)	95%					DCO
	Cash reserve balance at the end of the year	0% of budget (2025)	15% of budget					DCO
3.1.3 Accountable management planning and governance	% of audit recommendations addressed to DCO implemented by due date	83% (2025)	95%					DCO
	% of evaluation recommendations addressed to DCO implemented by due date	85% (2025)	95%					DCO

Outcome 3.2: RC system operations remain agile and fit-for-purpose.

<i>Corporate Output</i>	<i>Indicator</i>	<i>Baseline</i>	<i>2029 Target</i>	<i>2026 Results</i>	<i>2027 Results</i>	<i>2028 Results</i>	<i>2029 Results</i>	<i>Source</i>
3.2.1 Quality services provided to RCs and RCOs	% of RCOs that rate as successful ¹² day-to-day support for RC/RCO operations by DCO regional teams	96% (2025)	100%					UNINFO IMS
	% of RCOs that rate as successful ¹³ the support on DCO-led networks for knowledge sharing as 'good' in quality	80% (2025)	90%					UNINFO IMS
	% of RCOs that rate as successful ¹⁴ the administrative/operational support provided by DCO team in New York	97% (2025)	100%					UNINFO IMS
3.2.2 Effective human resources management that meets the needs of the RC system	% of regular recruitments completed within the target time frame (120-days)	50% (2025)	95%					DCO
	%of advertised positions filled within 6 months of job opening	79%	90%					DCO
3.2.3 Strengthened enabling environment for the RC system	# of host country agreements in place for RCOs and DCO	124 (2025)	150					DCO
	# of RCOs maintaining a Business Continuity Plan	117 (2025)	131					DCO
	% of RCOs with a Business Continuity Plan updated in the past 12 months ¹⁵	N/A	100%					DCO

¹² Includes "satisfactory", "good" and "excellent ratings.

¹³ Includes "satisfactory", "good" and "excellent ratings.

¹⁴ Includes "satisfactory", "good" and "excellent ratings.

¹⁵ in line with DMSPC Sustainability & Resilience Management Unit's annual guidance and updates.

Outcome 3.3: Common UN approaches are facilitated to foster agile business operations and efficiencies across the UN system.

Corporate Output	Indicator	Baseline	2028 ¹⁶ Target	2026 Results	2027 Results	2028 Results	2029 Results	Source
3.3.1 Saved resources through system-wide efficiencies	Cost-efficiencies accrued from system-wide and entity-specific reform initiatives (total)	\$405 million (2022) ¹⁷	\$554 million					DCO
3.3.2 Business Operations Strategies (BOS) implemented and monitored	% of UNCTs annually monitoring and updating BOS	98% (2025)	100%					DCO
3.3.3 Back-office functions consolidated into Common Back-offices at country level	# of Common back-offices designed and approved following the reform	4 (2025)	20					DCO
3.3.4 Premises consolidated into Common Premises, effectively and efficiently	% of all UN premises that are Common Premises	33% (2025)	50%					DCO

Outcome 3.4: The RC system ensures effective implementation of UN Secretariat-wide management strategies and action plans.

Corporate Output	Indicator	Baseline	2029 Target	2026 Results	2027 Results	2028 Results	2029 Results	Source
3.4.1 RC system's commitments to gender parity, women empowerment and opportunities met	% of indicators of the UN System-wide Action Plan (SWAP) on Gender Equality and the Empowerment of Women for which DCO meets or exceeds targets	89% (2025)	100%					DCO
3.4.2 Effective monitoring and reporting of SG's policy on protection and response to sexual exploitation and abuse (SEA)	% of RCs submitting End of Year Management Letter/Certification on protection from sexual exploitation and abuse and reporting of SEA allegations	100% (2025)	100%					DCO
3.4.3 UN Disability Inclusion Strategy (UNDIS) implemented	% of UNDIS Entity Accountability Framework indicators that DCO meets or exceeds.	92% (2025)	100%					DCO
3.4.4 Youth2030 Strategy (2025-2030)	# of mandatory indicators of the Youth2030 Entity Scorecard that DCO reports progress as "Moving Forward" or "At Milestone"	55% (5/9) (2025)	100% (9/9)					DCO

¹⁶ In line with [UNSDG BIG Efficiency Roadmap](#) four-year cycle (2025-2028).

¹⁷ In line with [Funding Compact Global Monitoring and Reporting Framework](#), 2024.